

Strategic Imperatives—Engagement

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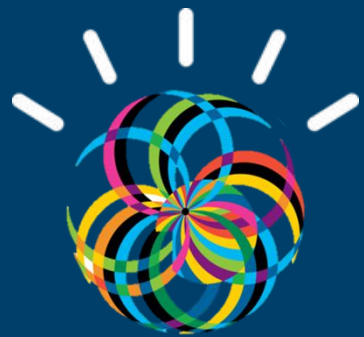
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Technology has changed the way people engage

Leading Technologies



Social



Mobile



Security

User Behavior

84%

of smartphone users check an app as soon as they wake up

80%

of individuals are willing to trade their information for a personalized offering

2/3

of US adults say they would not return to a business that lost their personal, confidential information

*These forces are driving the need for **people-centric engagement...***

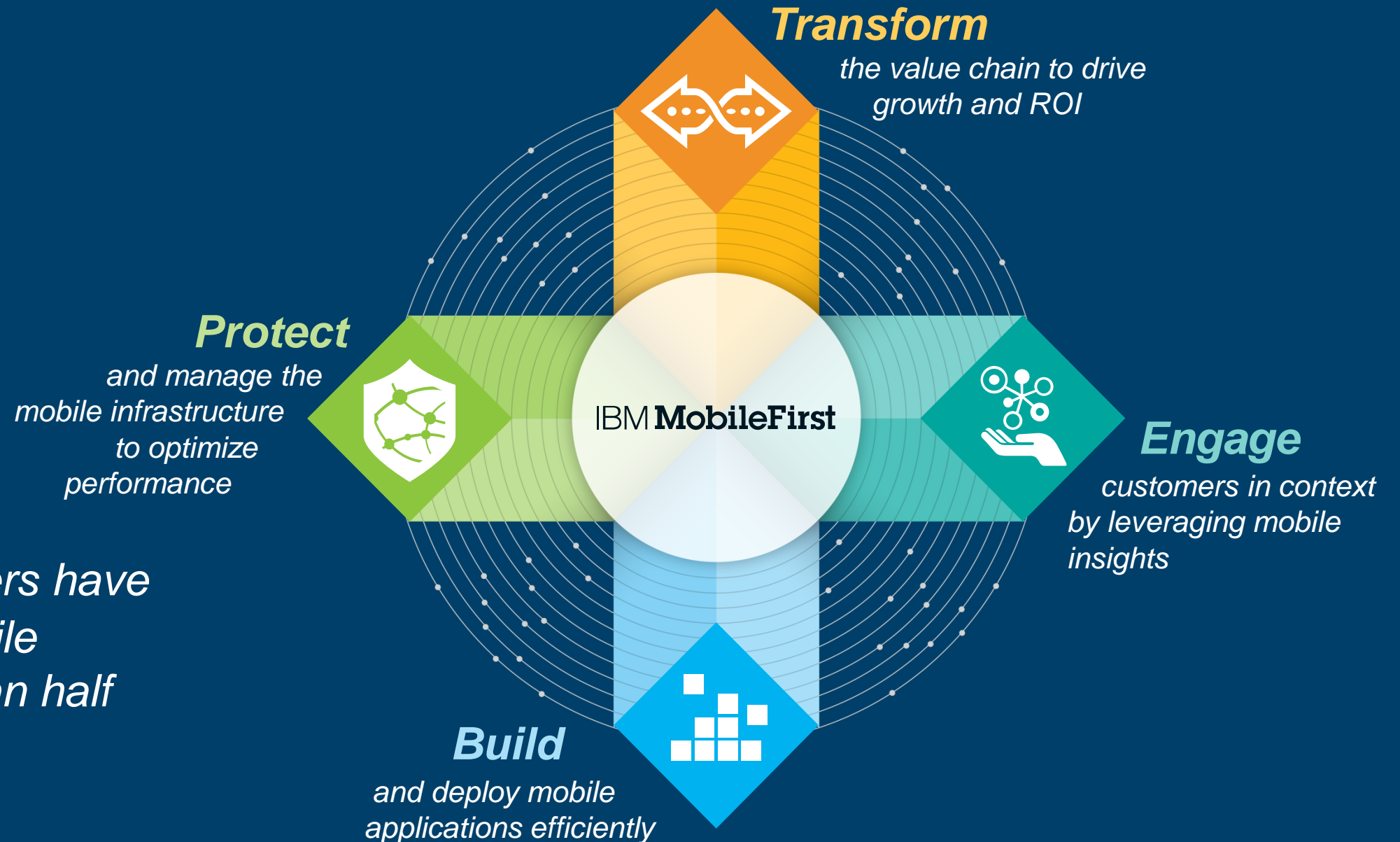
changing how people are understood and engaged...

*and demanding **privacy, security, and trust.***

IBM is well positioned to capture large mobile opportunity

Market Opportunity*

\$103B **18%**
2017 CAGR

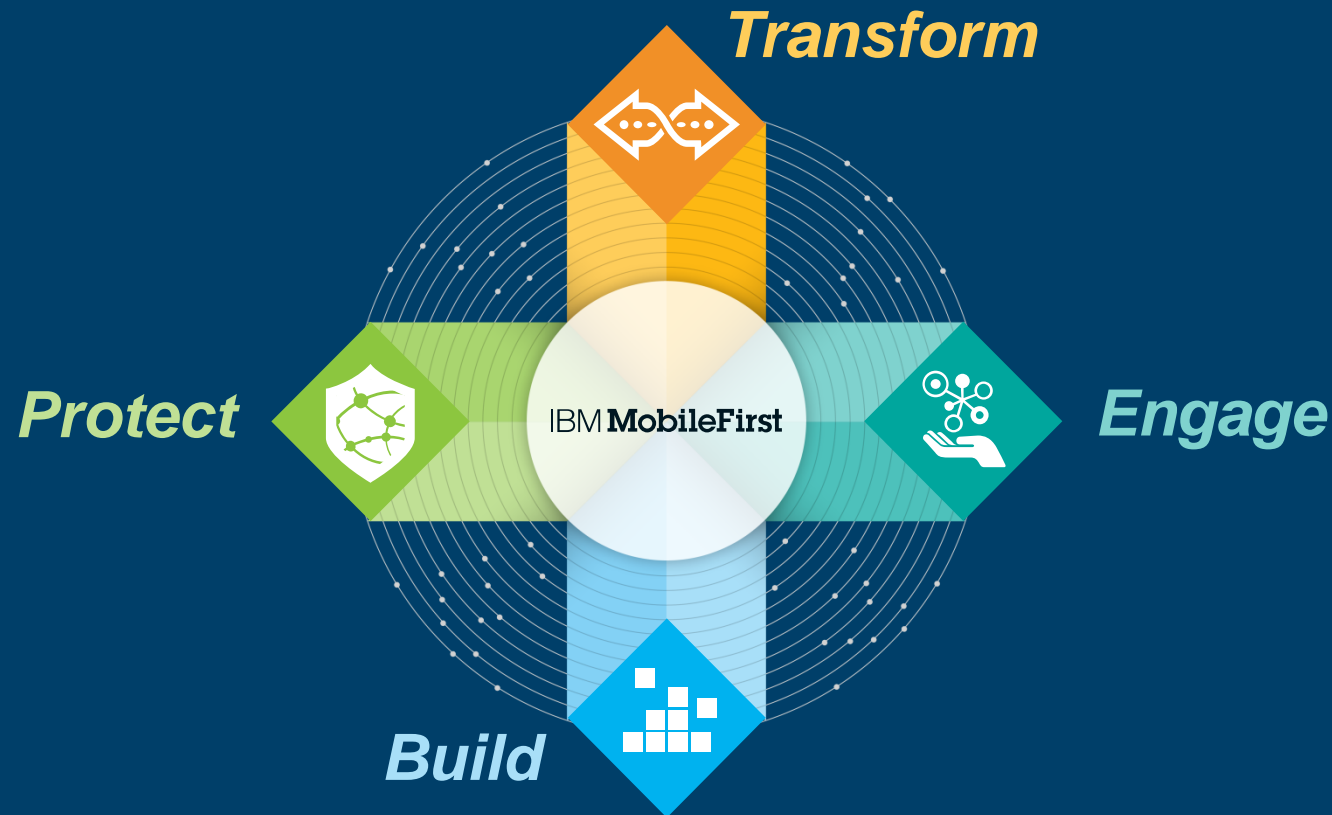


*... **73%** of strategy leaders have realized ROI on their mobile investments, yet fewer than half have a mobile strategy.*

Source: The upwardly mobile enterprise – setting the strategic agenda. IBM IBV, 2013

* Source: IBM Market Insights 1H2014

An integrated mobile portfolio is building momentum



- **2K+** client implementations
- **10** Industry-specific Ready Apps that can save clients up to **60%** on time and resources
- **18** IBM MobileFirst Studios
- IBM Interactive Experience named **Largest Global Digital Agency***
- Leadership position in **8** analyst reports including Gartner, Forrester and IDC

Milestones

Jan 2012



Cross-platform mobile app development without lock-in

June



Mobile user experience instrumentation and analytics

Feb 2013

IBM MobileFirst

Cross IBM mobile initiative launched

Nov



Integrated approach to mobile, app and document management

Feb 2014



Codename: BlueMix

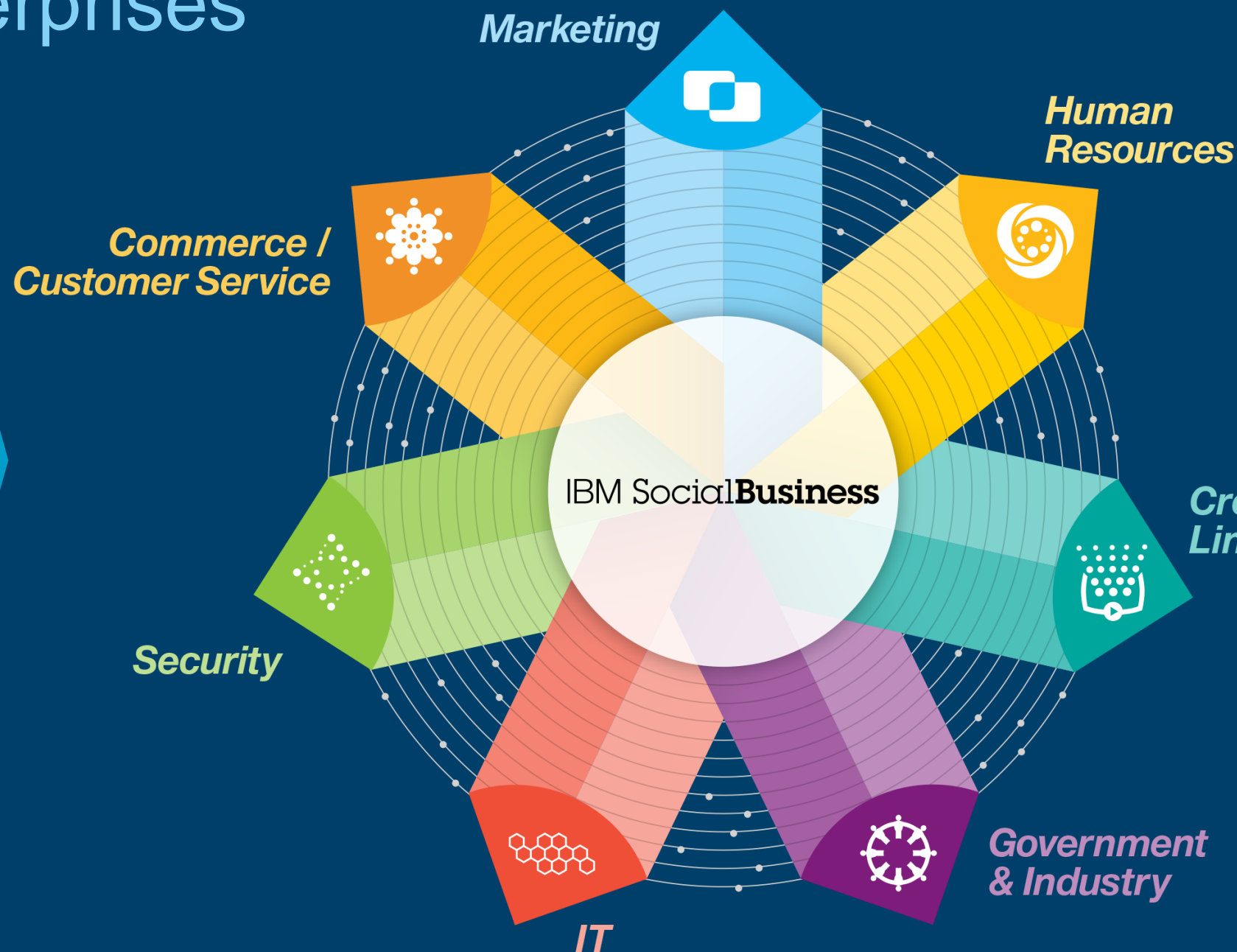
BlueMix Mobile Cloud Services launched

Social business enables “people-centric engagement” for enterprises

Empower
Understand
Trust

your

Customers
Employees
Citizens



By 2017, **57%** of CEOs plan to engage clients through social media, compared to 16% in 2012.

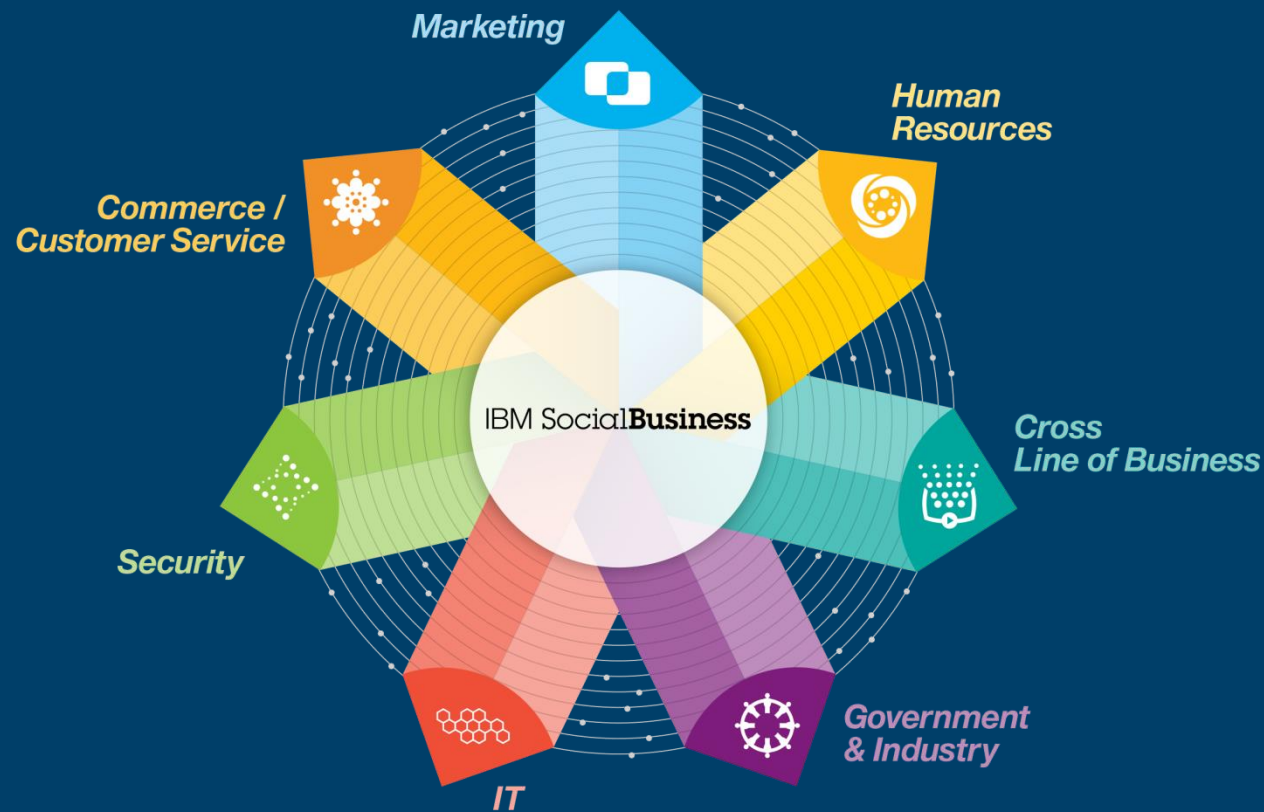
Source: 2012 IBM CEO Study “Leading Through Connections”

Market Opportunity*

\$89B **9%**
2017 CAGR

* Source: IBM Market Insights 1H2014

IBM leadership in social business



Recognition

- **17** leadership rankings in analyst reports, 2013
- **2.8K** experts and **400+** new IBM social business and collaboration partners
- **75%** of Fortune 100 companies license IBM social software

IBM Leading by Example

200K

Social communities

300K

IBM Connections users

30K

on Client Collaboration Hubs

85%

of sellers using Sales Connect

Helping clients transform with mobile and social business



Created PEPnet to support **100K users and growing**. By connecting associates to knowledge they **boosted efficiency and sourced fresh ideas** from R&D.

Solution Components

IBM Connections, IBM Kenexa, IBM WebSphere Portal, IBM Content Analytics

DAIMLER



Expanded 'car2go' car sharing App to seven countries, 23 cities, **450,000 registered users** worldwide; **13 million vehicles rented** and increasing.

Solution Components

IBM Worklight on IBM WebSphere Application Server, IBM DB2



U.S. Tennis Association



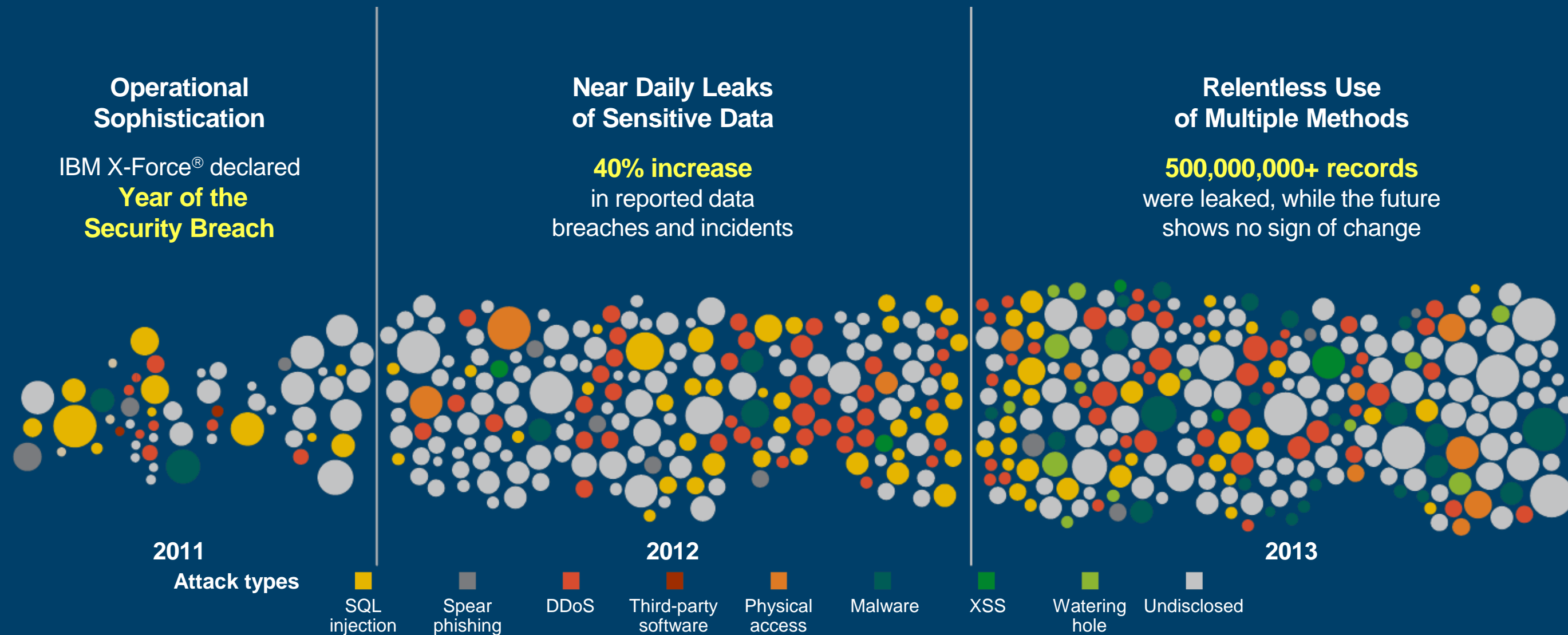
Generated **136 million page views** over mobile phones and tablets, **a 47 percent increase YtY**. USOpen.org had more than 10 million visitors worldwide.

Solution Components

IBM Connections, IBM WebSphere, IBM SmartCloud, IBM Business Analytics, IBM Information Management

Security is paramount: We are in an era of continuous breaches

Attackers are relentless, victims are targeted, and the damage toll is rising



IBM serves the broad and growing demand for security

Market Opportunity*

\$74B 2017
7% CAGR

70% of security executives are concerned about cloud and mobile security

2013 IBM CISO Survey

Advanced Threat

prevent breaches spanning from endpoint to network to cloud

Data

discover and harden the "crown jewel" assets of an enterprise

Fraud

protect transactions from device to enterprise

IBM Security

Analytics

find, deter and respond to incident & ensure compliance

Mobile

embed security in mobile devices and applications

Identity

Enforce identity as the new perimeter while traditional perimeters erode

Cloud

shift to cloud by providing security in and from the cloud

IBM Point of View: Intelligence, Innovation, Integration

**Business' reputations
are a keystroke away
from making headlines**



INTELLIGENCE

*Use insights
and analytics
to identify
outliers*

**New technologies
create opportunities
to transform IT security**



INNOVATION

*Use cloud
and mobile
for better
security*

**Security leaders
are more accountable
than ever before**

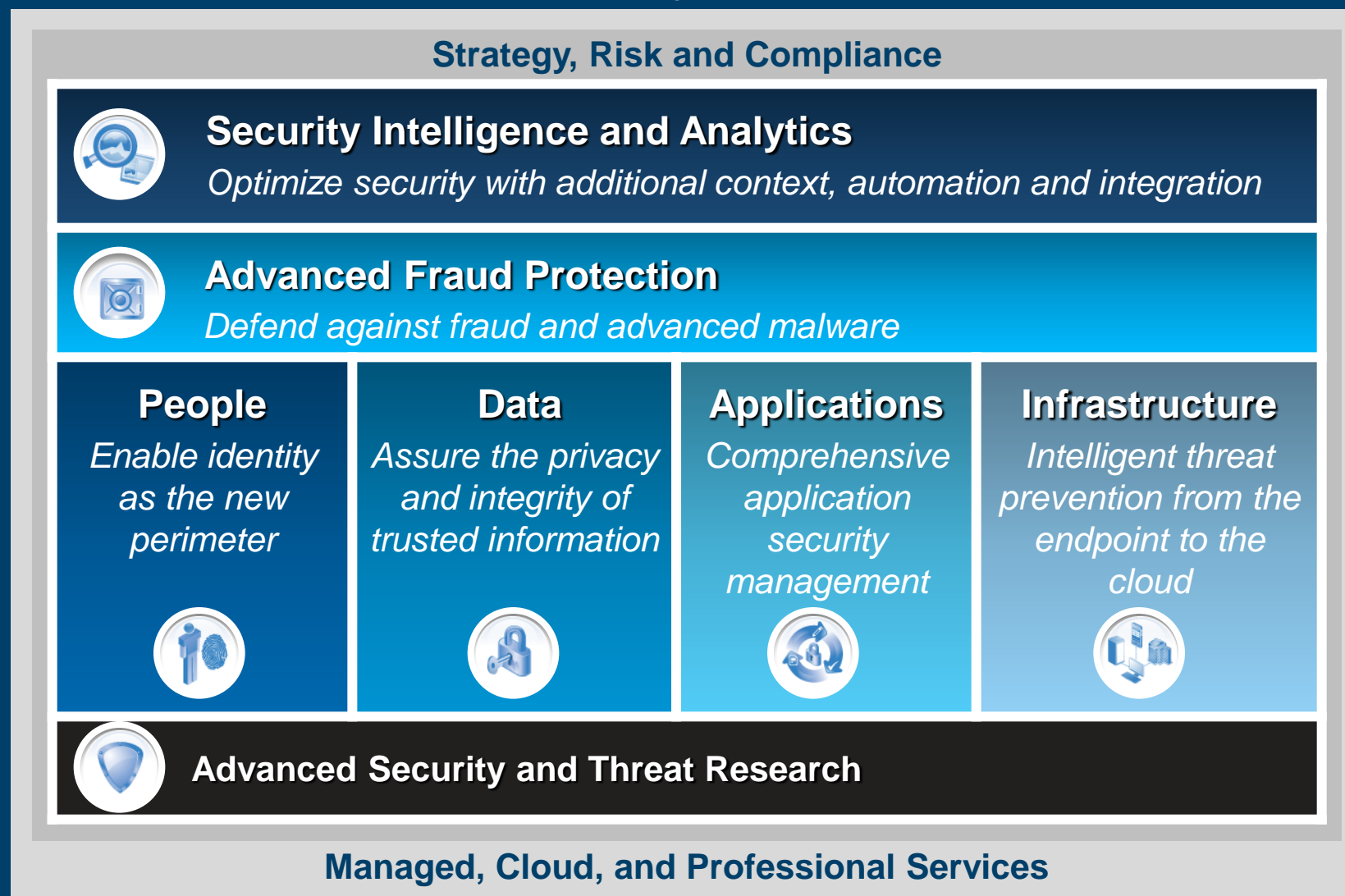


INTEGRATION

*Develop an integrated
approach to
stay ahead
of the threat*

An integrated portfolio shapes a new approach to security

IBM Security Framework



Driving Factors

A single breach of sensitive personal information cost

\$3.5 million

an increase of

15%

2014 Cost of Cyber Crime Study Ponemon Institute

Mobile malware grew



614% in one year

from March 2012 to March 2013

2013 Juniper Mobile Threat Report

IBM Security has grown **double digits for six consecutive quarters**. Our results are being driven, in part by incremental requirements for security as clients expand into cloud and mobile computing.

Continued innovation in the IBM Security portfolio

IBM Threat Protection System

A dynamic, integrated system to disrupt the lifecycle of advanced attacks and help prevent loss



Smarter Prevention

Security Intelligence

Continuous Response

Global Threat Intelligence

Open Integration



IBM Critical Data “Crown Jewels” Protection Program

IBM Critical Data Protection Program

An iterative multi-phase approach to protect profitability, competitive position and reputation

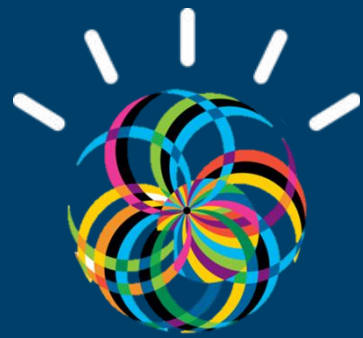


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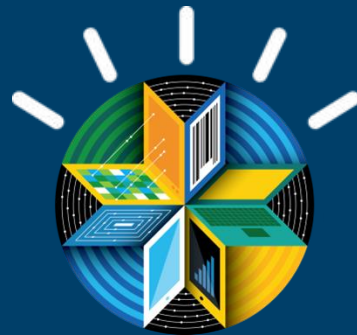
- Robust consulting method
- Industry-specific data models
- Global consulting expertise
- IBM data security research
- IBM Guardium, StoredIQ, DLP and other leading data protection technologies

Five key practices to protect critical data		
1	Define – your critical data assets	Define – state or describe exactly the nature scope
2	Discover – critical data security environment	10101010 01010101 10101010
3	Baseline – critical data security processes and controls	
4	Secure – critical data	
5	Monitor – with proper governance and metrics	

IBM Engagement: Social, Mobile, Security Leadership



Social



Mobile



Security

6,000

security experts, 3,000
mobile experts, 2,800
social business experts

4,300

patents in mobile,
social and security
technologies

#1 and #1*

market leader for enterprise
social software; market
leader in security and
vulnerability management

7 of 10

top banks in the US, 9 of
the top 10 in the UK and
2 of the top 4 in Australia
use IBM Security
Solutions

8

companies acquired for
mobile capabilities like
mobile messaging for
marketers and secure
mobile app delivery

12

companies acquired for
security technologies like
web fraud detection,
sophisticated malware and
device management

25

security labs globally,
10 security operations
centers globally

15 billion

security events
monitored daily in
130 countries

Engagement Summary

IBM MobileFirst helps organizations capture new markets and reach more people by extending Big Data and analytics, cloud and social technologies to mobile.

IBM's Social Business portfolio, named market leader for 5 consecutive years, enables organizations to unlock the collective knowledge of organizations, increase workforce productivity and deliver exceptional customer service.

IBM security has achieved six straight quarters of double-digit growth through an integrated software and services portfolio that applies security intelligence to prevent, detect, and respond to enterprise threats.

IBM **Investor** Briefing



These charts and the associated remarks and comments are integrally related, and they are intended to be presented and understood together.

In an effort to provide additional and useful information regarding the company's financial results and other financial information as determined by generally accepted accounting principles (GAAP), certain materials presented during this event include non-GAAP information. The rationale for management's use of this non-GAAP information, the reconciliation of that information to GAAP, and other related information is included in supplemental materials entitled “Non-GAAP Supplemental Materials” that are linked to the company's investor relations web site at <http://www.ibm.com/investor/events/investor0514.phtml>. The Non-GAAP Supplemental Materials are also included as Attachment II to the company's Forms 8-K dated January 21, 2014 and May 14, 2014.

IBM **Investor** Briefing

