# IBM 3Q 2021 Earnings

# Forward Looking Statements and Non-GAAP Information

Certain comments made in this presentation may be characterized as forward looking under the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on the company's current assumptions regarding future business and financial performance. Those statements by their nature address matters that are uncertain to different degrees. Those statements involve a number of factors that could cause actual results to differ materially. Additional information concerning these factors is contained in the Company's filings with the SEC. Copies are available from the SEC, from the IBM website, or from IBM Investor Relations. Any forward-looking statement made during this presentation speaks only as of the date on which it is made. The company assumes no obligation to update or revise any forward-looking statements except as required by law; these charts and the associated remarks and comments are integrally related and are intended to be presented and understood together.

In an effort to provide additional and useful information regarding the company's financial results and other financial information as determined by generally accepted accounting principles (GAAP), the company also discusses, in its earnings press release and earnings presentation materials, certain non-GAAP information including year to year change in revenue for Red Hat normalized for historical comparability, revenue normalized to exclude Kyndryl, revenue adjusting for divested businesses and currency, operating earnings, other "operating" financial measures, including free cash flow, adjusted free cash flow, net cash from operating activities excluding Global Financing receivables, and adjustments for currency. The rationale for management's use of this non-GAAP information is included as Exhibit 99.2 to the company's Form 8-K submitted to the SEC on October 20, 2021. The reconciliation of non-GAAP information to GAAP is included on the slides entitled "Non-GAAP Supplemental Materials" in this presentation, as well as in Exhibit 99.1 to the company's Form 8-K submitted to the SECon October 20, 2021. For other related information please visit the Company's investor relations website at:

https://www.ibm.com/investor/events/earnings-3q21

# Arvind Krishna Chairman and Chief Executive Officer



James Kavanaugh

SVP, Finance & Operations, Chief Financial Officer



# **CEO Perspective**

"With the separation of Kyndryl early next month, IBM takes the next step in our evolution as a platform-centric hybrid cloud and AI company.

We continue to make progress in our software and consulting businesses, which represent our higher growth opportunities. With our increased focus and agility to better serve clients, we are confident in achieving our medium-term objectives of mid-single-digit revenue growth and strong free cash flow generation."

- Arvind Krishna, IBM Chairman and CEO





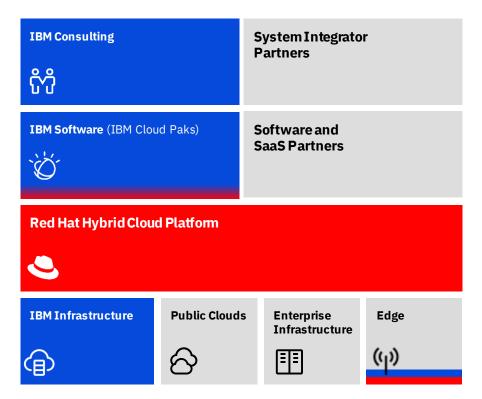
Hybrid Cloud and AI Progress



Clients, Ecosystems and Innovation

# Hybrid Cloud & AI Progress

#### **Our Platform Approach**





Accelerating client adoption of hybrid cloud & AI



Leveraging partner ecosystem



Delivering innovation and enhancing portfolio

# Financial Highlights

3Q21

\$17.6B \$11.1B

Revenue

Free Cash Flow, Adjusted (LTM)

"We again had solid cash generation for the quarter and over the last year, while maintaining a strong balance sheet and the liquidity to support our hybrid cloud and AI strategy.

Our post-separation portfolio mix is shifted toward our growth vectors, with a higher-value recurring revenue stream and strong cash generation, allowing us to continue to invest in the business and provide attractive shareholder returns."

– James Kavanaugh, IBM SVP & CFO

Revenue growth @CC excludes impact of divested businesses; Adjusted FCF excludes cash impacts related to structural actions initiated in 4Q20 and separation related costs: Cash includes marketable securities

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Continued progress in revenue growth

**11% GBS & 2% Software** 

Revenue growth

11% Cloud

Revenue growth (LTM)



**Investing for Growth** 

\$6.5B

\$3.0B

R&D spending (LTM)

Acquisitions (YTD)



Strong balance sheet & liquidity

\$8.4B

\$7.0B

Cash balance

Debt reduction (YTD)

# Cloud & Cognitive Software

Software growth led by Red Hat, Security and Automation

Over 3,500 clients using hybrid cloud platform

Annual Recurring Revenue\* +7% yr/yr; Software renewal rates remain strong

Transaction Processing Platforms reflects continued preference for opex over capex

Revenue

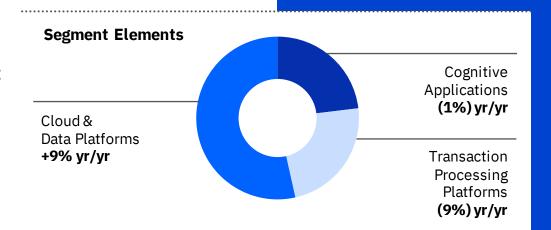
\$5.7B

+2% yr/yr

**C&CS Cloud Revenue Growth** 

+20%

yr/yr



<sup>3</sup>Q21 Results; Revenue growth rates @CC \*Annual Recurring Revenue for Cloud & Data Platforms and Cognitive Applications

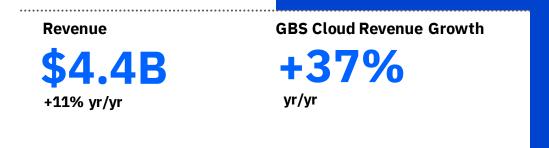
# Global Business Services

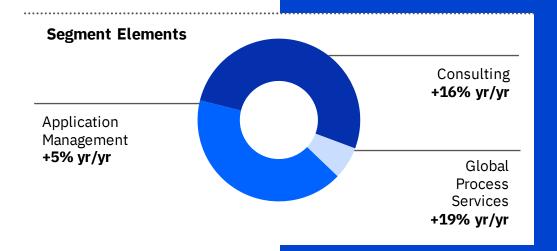
Revenue growth acceleration driven by ecosystem and cloud offerings

Book-to-bill ratio of 1.1x (LTM)

Continued momentum in Red Hat engagements

Gross margin reflects increased investments and labor cost dynamics





3Q21 Results; Revenue growth rates @CC

# Systems

IBM Z and Power impacted by product cycle dynamics

Growth in Storage driven by entry-level all-flash storage and tape

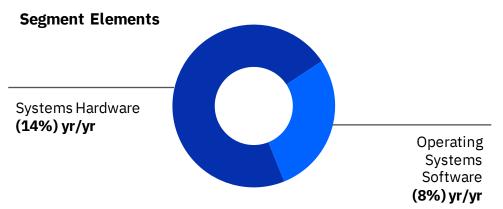
Segment profit margins reflect mix headwind

Revenue **\$1.1B** (12%) yr/yr

**IBM Z Program Revenue** 

>100%

z15 vs. z14



3Q21 Results; Revenue growth rates @CC

# Global Technology Services

Kyndryl separation on track for November 3, 2021

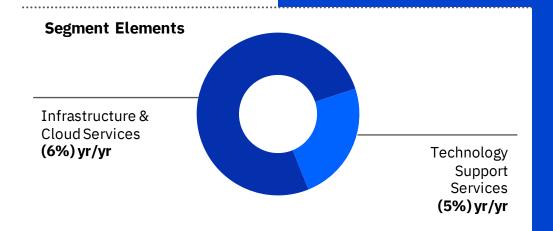
Gross margin expansion reflects actions to improve profit profile

Revenue reflects clients pausing on projects in advance of separation

\$6.2B (5%) yr/yr

**Gross Margin Expansion** 

+120 bps



3Q21 Results; Revenue growth rates @CC

# Summary

#### **Continued Progress in Third Quarter**

- Improving revenue trajectory led by Software and Consulting
- Increasing investments in skills, innovation, ecosystem
- Solid free cash flow generation

#### **Moving IBM to the Future**

- Kyndryl separation creates value through focus
- Fourth quarter important milestone in the transition to future IBM
- Exit 2021 in position to deliver:
   mid-single-digit revenue growth and
   \$35 billion free cash flow in 2022-2024



ibm.com/investor

## Supplemental Materials

- Future Investor Communications
- Revenue and P&L Highlights
- Cash Flow and Balance Sheet Highlights
- Currency Impact on Revenue Growth
- Services Segments Details
- Software and Systems Segment Details
- Expense Summary
- Balance Sheet Summary
- Cash Flow Summary
- Cash Flow (ASC 230)
- Non-GAAP Supplemental Materials

#### **Future IBM Investor Communications**

Assumes Kyndryl distribution date of November 3, 2021

Date (Estimated)	Communication	Content
October 20, 2021	3Q 2021 Earnings Report	IBM results @ pre-separation of Kyndryl Estimated impact of KD separation to IBM 4Q 2021 Consolidated Results
November 3-4, 2021 (within 4 days of distribution date)	8-K Filing	IBM 2018/2019/2020/1H21 — Pro Forma I&E * IBM 6/30/21 — Pro Forma Balance Sheet * Incl. Disc Ops adjustment for all periods, and transaction accounting adjustments for 2020/1H21
November 4-5, 2021	3Q 2021 10-Q Filing	IBM @ pre-separation
Late December, 2021	Investor Article & 8-K Filing (voluntary disclosure)	IBM 2019/2020/3QYTD — Continuing Ops I&E by quarter (GAAP & Operating) IBM 2020/3QYTD — New segment revenue and PTI by quarter
January 24, 2022	4Q 2021 Earnings Report	IBM @ post separation – Continuing Ops (GAAP & Operating), New segments
Late February, 2022	2021 10-K Filing	IBM 2019/2020/2021 — Disc Ops/Continuing Ops I&E IBM 2020/2021 — Disc Ops/Continuing Ops I&E by quarter IBM 2020/2021 — Disc Ops/Continuing Ops Balance Sheet IBM 2019/2020/2021 — Disc Ops/Continuing Ops Cash Flow

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# Revenue and P&L Highlights

		B/(W)
Revenue Highlights	3 <b>Q21</b>	Yr/Yr*
Revenue	\$17.6	Flat
Cloud	\$6.7	12%
Cloud (LTM)	\$27.8	11%
		B/(W)
Geography Revenue	<b>3Q21</b>	Yr/Yr*
Americas	\$8.2	Flat
Europe/ME/Africa	\$5.6	(1%)
Asia Pacific	\$3.8	Flat

		B/(W)
Operating P&L Highlights \$	3 <b>Q21</b>	Yr/Yr
Gross Profit	\$8.5	(2%)
Expense	\$6.1	Flat
Pre-Tax Income	\$2.4	(7%)
Net Income	\$2.3	(1%)
Earnings Per Share	\$2.52	(2%)
		B/(W)
Operating P&L Highlights %	3 <b>Q21</b>	Yr/Yr
Gross Profit Margin	48.0%	(1.0 pts)
Expense E/R	34.4%	Flat
Pre-Tax Income Margin	13.6%	(1.0 pts)
Net Income Margin	13.0%	(0.2 pts)
Tax Rate	4.8%	5.4 pts

Revenue growth rates @CC, \$ in billions \*Yr/Yr excludes impact of divested businesses

Supplemental Materials

## Cash Flow and Balance Sheet Highlights

Cash Flow	3 <b>Q21</b>	Yr/Yr	LTM	Balance Sheet	Sep 21	Dec 20	Sep 20
Net Cash from Operations*	\$1.2	(\$0.7)	\$11.9	Cash & Marketable Securities	\$8.4	\$14.3	\$15.8
Adjusted Free Cash Flow**	\$1.2	\$0.1	\$11.1	Total Debt	\$54.5	\$61.5	\$65.4
Selected Uses of Cash				Selected Debt Measures			
Net Capital Expenditures	\$0.6		\$2.6	Global Financing Debt	\$15.9	\$21.2	\$20.9
Acquisitions	\$0.2		\$3.3	Core (non-GF) Debt	\$38.6	\$40.4	\$44.5
Dividends	\$1.5		\$5.8				

<sup>\$</sup> in billions

<sup>\*</sup>Non-GAAP financial measures; excludes financing receivables

<sup>\*\*</sup>Non-GAAP financial measures; excludes cash impacts incurred in the period related to structural actions initiated in 4Q20 and separation related costs

## Currency – Impact on Revenue Growth

			10/19/2021				
Quarterly Averages per US \$	3 <b>Q21</b>	Yr/Yr	Spot	4Q21	FY21	1Q22	2Q22
Euro	0.85	1%	0.86	(2%)	4%	(4%)	(4%)
Pound	0.73	6%	0.72	4%	7%	0%	(1%)
Yen	110	(4%)	114	(9%)	(3%)	(8%)	(4%)
Revenue Impact, Future @ 10/19/21 Spot		1 pts		(2-1 pts)	1-2 pts	~(2 pts)	~(2 pts)
Prior View @ 7/16/21 Spot		0-1 pts		~(1 pts)	1-2 pts		

	US\$B	Yr/Yr
Revenue As Reported	\$17.6	0.3%
Currency Impact	\$0.1	0.6 pts
Revenue @CC		(0.3%)

# Services Segments Details

		B/(W)
GBS Segment	3 <b>Q21</b>	Yr/Yr
Revenue (External)	\$4.4	11%
Consulting	\$2.3	16%
Application Management	\$1.8	5%
Global Process Services	\$0.3	19%
Gross Profit Margin (External)	29.8%	(3.1 pts)
Pre-Tax Income	\$0.6	3%
Pre-Tax Income Margin	13.1%	(1.1 pts)
Cloud Revenue (External)	\$2.0	37%
Signings	\$5.0	3%

		B/(W)
GTS Segment	3 <b>Q21</b>	Yr/Yr
Revenue (External)	\$6.2	(5%)
Infrastructure & Cloud Services	\$4.7	(6%)
Technology Support Services	\$1.5	(5%)
Gross Profit Margin (External)	36.2%	1.2 pts
Pre-Tax Income	\$0.4	(4%)
Pre-Tax Income Margin	5.9%	Flat
Cloud Revenue (External)	\$2.4	Flat

# Software and Systems Segment Details

		B/(W)
<b>Cloud &amp; Cognitive Software Segment</b>	3 <b>Q21</b>	Yr/Yr
Revenue (External)	\$5.7	2%
Cloud & Data Platforms	\$3.0	9%
Cognitive Applications	\$1.3	(1%)
Transaction Processing Platforms	\$1.3	(9%)
Pre-Tax Income	\$1.7	(9%)
Pre-Tax Income Margin	25.9%	(2.6 pts)
Cloud Revenue (External)	\$2.1	20%

		B/(W)
Systems Segment	3 <b>Q21</b>	Yr/Yr
Revenue (External)	\$1.1	(12%)
Systems Hardware	\$0.8	(14%)
IBM Z		(33%)
Power		(25%)
Storage		11%
Operating Systems Software	\$0.3	(8%)
Gross Profit Margin (External)	41.3%	(9.9 pts)
Systems Hardware	26.6%	(13.8 pts)
Operating Systems Software	79.0%	(1.8 pts)
Pre-Tax Income	(\$0.2)	NM
Pre-Tax Income Margin	(16.1%)	(13.6 pts)
Cloud Revenue (External)	\$0.3	(43%)

## **Expense Summary**

		B/(W)		Acq/	
Expense	3 <b>Q21</b>	Yr/Yr	Currency	Divest*	Base**
SG&A – Operating	\$4.4	(1%)	0 pts	(2 pts)	1 pts
RD&E	\$1.6	(7%)	(1 pts)	(2 pts)	(4 pts)
IP and Custom Development Income	(\$0.2)	14%			
Other (Income)/Expense - Operating	(\$0.1)	144%			
Interest Expense	\$0.3	10%			
Operating Expense & Other Income	\$6.1	(0%)	0 pts	(1 pts)	1 pts

<sup>\$</sup> in billions

<sup>\*</sup>includes acquisitions in the last twelve months net of non-operating acquisition-related charges and includes impact of divested businesses

<sup>\*\*</sup>represents the percentage change after excluding the impact of currency, acquisitions and divestitures

# **Balance Sheet Summary**

	Sep 21	Dec 20	Sep 20
Cash & Marketable Securities	\$8.4	\$14.3	\$15.8
Core (non-GF) Assets*	\$117.8	\$118.5	\$115.7
Global Financing Assets	\$18.0	\$23.2	\$22.7
Total Assets	\$144.2	\$156.0	\$154.1
Other Liabilities	\$67.4	\$73.7	\$67.4
Core (non-GF) Debt*	\$38.6	\$40.4	\$44.5
Global Financing Debt	\$15.9	\$21.2	\$20.9
Total Debt	\$54.5	\$61.5	\$65.4
Total Liabilities	\$121.9	\$135.2	\$132.8
Equity	\$22.4	\$20.7	\$21.3

<sup>\$</sup> in billions

<sup>\*</sup>includes eliminations of inter-company activity

## Cash Flow Summary

_	QTD	B/(W)	YTD	B/(W)
	3 <b>Q21</b>	Yr/Yr	3 <b>Q21</b>	Yr/Yr
Net Cash from Operations	\$2.7	(\$1.6)	\$10.3	(\$2.1)
Less: Global Financing Receivables	\$1.5	(\$0.9)	\$5.2	(\$0.1)
Net Cash from Operations (excluding GF Receivables)	\$1.2	(\$0.7)	\$5.0	(\$2.0)
Net Capital Expenditures	(\$0.6)	\$0.2	(\$1.9)	\$0.4
Free Cash Flow (excluding GF Receivables)	\$0.6	(\$0.5)	\$3.2	(\$1.6)
Structural actions initiated in 4Q20 & separation charges*	\$0.6	\$0.6	\$1.8	\$1.8
Adjusted Free Cash Flow	\$1.2	\$0.1	\$5.0	\$0.2
Free Cash Flow (excluding GF Receivables)	\$0.6	(\$0.5)	\$3.2	(\$1.6)
Acquisitions	(\$0.2)	(\$0.1)	(\$3.0)	(\$3.0)
Divestitures	\$0.1	\$0.3	\$0.0	(\$0.5)
Dividends	(\$1.5)	(\$0.0)	(\$4.4)	(\$0.1)
Non-GF Debt	\$1.2	\$0.2	(\$1.1)	(\$6.1)
Other (includes GF Net A/R & GF Debt)	\$0.0	(\$1.1)	(\$0.5)	(\$1.4)
Change in Cash & Marketable Securities	\$0.2	(\$1.3)	(\$5.9)	(\$12.6)

<sup>\$</sup> in billions

<sup>\*</sup>includes cash impacts incurred in the period related to structural actions initiated in 4Q20 and separation related costs Supplemental Materials

# Cash Flow (ASC 230)

	QTD	QTD	YTD	YTD
	<b>3Q21</b>	3 <b>Q20</b>	3 <b>Q21</b>	3 <b>Q20</b>
Net Income from Operations	\$1.1	\$1.7	\$3.4	\$4.2
Depreciation / Amortization of Intangibles	\$1.7	\$1.7	\$5.0	\$5.0
Stock-based Compensation	\$0.3	\$0.2	\$0.7	\$0.7
Working Capital / Other	(\$1.8)	(\$1.7)	(\$4.1)	(\$2.9)
Global Financing A/R	\$1.5	\$2.4	\$5.2	\$5.3
Net Cash provided by Operating Activities	\$2.7	\$4.3	<b>\$10.3</b>	<b>\$12.3</b>
Capital Expenditures, net of payments & proceeds	(\$0.6)	(\$0.8)	(\$1.9)	(\$2.3)
Divestitures, net of cash transferred	\$0.1	(\$0.2)	\$0.0	\$0.5
Acquisitions, net of cash acquired	(\$0.2)	(\$0.0)	(\$3.0)	(\$0.0)
Marketable Securities / Other Investments, net	\$0.1	\$0.8	(\$0.5)	(\$0.7)
Net Cash provided by/(used in) Investing Activities	(\$0.6)	(\$0.3)	(\$5.3)	(\$2.5)
Debt, net of payments & proceeds	(\$0.3)	(\$0.3)	(\$6.1)	\$1.1
Dividends	(\$1.5)	(\$1.5)	(\$4.4)	(\$4.3)
Common Stock Repurchases	-	-	-	-
Common Stock Transactions - Other	\$0.0	\$0.0	(\$0.2)	(\$0.2)
Net Cash provided by/(used in) Financing Activities	(\$1.7)	(\$1.7)	(\$10.7)	(\$3.4)
Effect of Exchange Rate changes on Cash	(\$0.1)	\$0.1	(\$0.2)	(\$0.2)
Net Change in Cash, Cash Equivalents & Restricted Cash	\$0.2	\$2.4	(\$5.9)	\$6.2

\$ in billions

Supplemental Materials

#### Reconciliation of Revenue Performance - 3Q 2021

	3 <b>Q21</b> Yr/Yr	
	GAAP	@CC
Cloud & Cognitive Software	3%	2%
Cloud & Data Platforms	10%	9%
Cognitive Applications	Flat	(1%)
Transaction Processing Platforms	(9%)	(9%)
Cloud	21%	20%
<b>Global Business Services</b>	12%	11%
Consulting	17%	16%
Application Management	5%	5%
Global Process Services	19%	19%
Cloud	38%	37%

	3Q21 Yr/Yr		
	GAAP	@CC	
Global Technology Services	(5%)	(5%)	
Infrastructure & Cloud Services	(5%)	(6%)	
Technology Support Services	(4%)	(5%)	
Cloud	1%	Flat	
Systems	(12%)	(12%)	
Systems Hardware	(13%)	(14%)	
IBM Z	(33%)	(33%)	
Power	(24%)	(25%)	
Storage	11%	11%	
Operating Systems Software	(8%)	(8%)	
Cloud	(42%)	(43%)	

The above reconciles the Non-GAAP financial information contained in the "Cloud & Cognitive Software", "Global Business Services", "Global Technology Services", "Systems", "Services Segments Details", "Software and Systems Segment Details", and "Prepared Remarks" discussions in the company's earnings presentation. See Exhibit 99.2 included in the company's Form 8-K dated October 20, 2021, for additional information on the use of these Non-GAAP financial measures.

#### Reconciliation of Revenue Performance - 3Q 2021

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		30	)21 Yr/Yr	
	GAAP	Divest impact	<b>Currency impact</b>	Adjusted
Total Revenue	0%	0 pts	(1 pts)	(0%)
Americas	1%	0 pts	(1 pts)	0%
Europe/ME/Africa	1%	0 pts	(2 pts)	(1%)
Asia Pacific	(1%)	(0 pts)	1 pts	(0%)

	3Q21 Yr/Yr			LTM Yr/Yr				
	GAAP	Divest impact	Currency impact	Adjusted	GAAP	Divest impact	<b>Currency impact</b>	Adjusted
Total Cloud	12%	0 pts	(1 pts)	12%	14%	0 pts	(3 pts)	11%

The above reconciles the Non-GAAP financial information contained in the "Financial Highlights", "Revenue and P&L Highlights", and "Prepared Remarks" discussions in the company's earnings presentation. See Exhibit 99.2 included in the company's Form 8-K dated October 20, 2021, for additional information on the use of these Non-GAAP financial measures.

Reconciliation of Revenue normalized to exclude Kyndryl – 2021 & Last 12 months

	1 <b>Q</b> 21	<b>2Q21</b>	3 <b>Q21</b>	LTM
	Yr/Yr	Yr/Yr	Yr/Yr	Yr/Yr
Revenue, Normalized to Exclude Kyndryl	Total IBM			Cloud
Revenue as reported	0.9%	3.4%	0.3%	13.6%
Impact from Kyndryl*	0.8 pts	1.0 pts	2.1 pts	5.5 pts
Revenue normalized to exclude Kyndryl (non-GAAP)	1.7%	4.4%	2.5%	19.1%
Impact from divested businesses	0.1 pts	0.1 pts	0.1 pts	0.5 pts
Currency impact	(3.1 pts)	(3.8 pts)	(0.7 pts)	(2.7 pts)
Revenue normalized to exclude Kyndryl, adjusting for divested businesses and currency (non-GAAP)	(1.2%)	0.8%	1.9%	17.0%

The above reconciles the Non-GAAP financial information contained in the "Prepared Remarks" discussion in the company's earnings presentation. See Exhibit 99.2 included in the company's Form 8-K dated October 20, 2021, for additional information on the use of these Non-GAAP financial measures.

<sup>\*</sup>Estimated as of September 30, 2021

Reconciliation of Revenue for Red Hat, Normalized - 3Q 2021

	3Q21 Yr/Yr
Revenue, Normalized for Historical Comparability	Red Hat
Revenue GAAP growth rate <sup>*</sup>	23%
Impact from purchase accounting deferred revenue and intercompany adjustments **	(6 pts)
Revenue growth rate, normalized for historical comparability (non-GAAP)	17%
Impact from currency	(0 pts)
Revenue growth rate, normalized for historical comparability and adjusting for currency (non-GAAP)	17%

The above reconciles the Non-GAAP financial information contained in the "Prepared Remarks" discussion in the company's earnings presentation. See Exhibit 99.2 included in the company's Form 8-K dated October 20, 2021, for additional information on the use of these Non-GAAP financial measures.

<sup>\*</sup>Represents change in GAAP revenue as reported by IBM. Red Hat is included in the Cloud & Cognitive Software segment.

<sup>\*\*</sup>Represents change in the third-quarter 2021 impact of the deferred revenue purchase accounting adjustment and adjustments to add back revenue which was eliminated for sales between Red Hat and IBM. This line represents revenue that would have been recognized by Red Hat under GAAP if the acquisition had not occurred but was not recognized by IBM due to purchase accounting and intercompany adjustments.

#### Reconciliation of Expense Summary - 3Q 2021

3Q21

		Non-GAAP	Operating
	GAAP	Adjustments	(Non-GAAP)
SG&A			
Currency	0 pts	0 pts	0 pts
Acquisitions/Divestitures	(2 pts)	0 pts	(2 pts)
Base*	(3 pts)	4 pts	1 pts
RD&E			
Currency	(1 pts)	0 pts	(1 pts)
Acquisitions/Divestitures	(2 pts)	0 pts	(2 pts)
Base*	(4 pts)	0 pts	(4 pts)
Operating Expense & Other Income			
Currency	0 pts	0 pts	0 pts
Acquisitions/Divestitures	(1 pts)	0 pts	(1 pts)
Base*	(2 pts)	3 pts	1 pts

The above reconciles the Non-GAAP financial information contained in the "Expense Summary" discussion in the company's earnings presentation. See Exhibit 99.2 included in the company's Form 8-K dated October 20, 2021, for additional information on the use of these Non-GAAP financial measures. \*Represents the percentage change after excluding the impact of currency, acquisitions and divestitures.

#### Reconciliation of Continuing Operations - 3Q 2021

3Q21

		Acquisition- Related	Retirement- Related	Tax Reform	Separation- Related	المحمدة المحمدة
	GAAP	Adjustments	Adjustments	Impacts	Charges	Adjusted
Gross Profit	\$8,171	\$184	_	_	\$108	\$8,463
Gross Profit Margin	46.4%	1.0 pts	_	_	0.6 pts	48.0%
SG&A	4,860	(293)	_	_	(169)	4,398
RD&E	1,621	_	_	_	(1)	1,620
Other (Income) & Expense	234	(1)	(328)	_	_	(94)
Total Expense	6,852	(294)	(328)	_	(169)	6,061
Pre-tax Income	1,319	478	328	_	277	2,402
Pre-tax Income Margin	7.5%	2.7 pts	1.9 pts	_	1.6 pts	13.6%
Tax Rate	14.3%	1.5 pts	0.4 pts	0.0 pts	-11.4 pts	4.8%
Net Income	1,130	375	271	_	510	2,286
Net Income Margin	6.4%	2.1 pts	1.5 pts	0.0 pts	2.9 pts	13.0%
Earnings Per Share	\$1.25	\$0.41	\$0.30	\$0.00	\$0.56	\$2.52

\$ in millions (except EPS which is in whole dollars)

The above reconciles the Non-GAAP financial information contained in the "Financial Highlights", "Revenue and P&L Highlights", "Expense Summary" and "Prepared Remarks" discussions in the company's earnings presentation. See Exhibit 99.2 included in the company's Form 8-K dated October 20, 2021, for additional information on the use of these Non-GAAP financial measures.

#### Reconciliation of Free Cash Flow – Last 12 Months

	12 Months Ended
	Sep 2021
Net Cash from Operating Activities per GAAP:	\$16.1
Less: change in Global Financing (GF) Receivables	\$4.3
Net Cash from Operating Activities (Excluding GF Receivables)	\$11.9
Capital Expenditures, Net	(\$2.6)
Free Cash Flow (Excluding GF Receivables)	\$9.2
Structural actions initiated in 4Q20 & separation charges*	\$1.8
Adjusted Free Cash Flow	\$11.1

\$ in billions

The above reconciles the Non-GAAP financial information contained in the "Financial Highlights", "Summary", "Cash Flow and Balance Sheet Highlights", "Cash Flow Summary" and "Prepared Remarks" discussions in the company's earnings presentation. See Exhibit 99.2 included in the company's Form 8-K dated October 20, 2021, for additional information on the use of these Non-GAAP financial measures.

<sup>\*</sup>includes cash impacts incurred in the period related to structural actions initiated in 4Q20 and separation related costs



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