

How top performers win with agile in finance



Agile finance enhances Planning, Budgeting, and Forecasting (PB&F), using squads and sprints to enable better and faster decision making.

Planning

Short adoption cycles throughout all project stages

Sprint 1

Top performers



60% implemented

All others



36% implemented

Strategy

Executing on enterprise strategy

Sprint 2

Top performers



88% effective

All others



44% effective

Cycle time

Days to complete annual budget cycle

Sprint 3

Top performers



28 days



All others



38 days

Costs

Cost of PB&F process per \$10 million revenue

Sprint 4

Top performers



\$1,308



All others



\$2,514

Agility is central to success in today's business economy, never more so than in the area of Planning, Budgeting, and Forecasting. COVID and other major disruptive events cause the annual budgeting process to fail, doomed by its rigidity.

Employing agile practices in finance is the first step in the journey to becoming a truly agile finance organization.

To learn more about agile finance:

ibm.co/finance-business-partner

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IBM Institute for Business Value

Top performers are defined as organizations that scored in the overall top quartile percentile ranking with equal weight given to cost, cycle times and efficiency metrics for the planning and management accounting processes.

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